2024-2027 MCYVPC Strategic Plan

Strategic Focus: The Marion County Youth Violence Prevention Coalition activates community partners to prevent youth violence in Indianapolis through two strategic initiatives: (1) advocating for system-level change and (2) championing direct support for youth and families.

Operational Plan: To ensure the success of the strategic initiatives included in this plan, the Coalition recognizes the importance of adopting the following operational practices.

NECESSARY PRACTICES	ACTIONS TO INSTITUTE THESE PRACTICES
Communication of clear roles and responsibilities for all members	 Update and adopt formal bylaws and strategic planning documentation clearly articulating the purpose and practices of the Coalition, the steering committee, and each task force (Policy, Crisis Response, Youth Voices, Trauma, Youth Employment, and Family Care)
	Publish the bylaws and strategic plan in such a manner that each member and the community have easy access to them
Inclusive membership	 Create an easily accessible Coalition member directory that is updated annually
	 Proactively engage and re-engage organizations that have been involved in the Coalition over time, inviting their active participation in task forces aligned with their work and communicating expectations for membership
	 Provide opportunities, and incentives where available and applicable, for youth and families (the community) to engage with the Coalition
Integrated systems and collaboration	 Continue to structure Coalition meetings to focus on task forces and members sharing opportunities, challenges, and progress related to strategic initiatives
	 Provide central, easily accessible forums (in-person and/or online) where organizations working in this space can share and access resources, best practices, trainings, information about events, etc.
	 Leverage available Coalition funding to support youth violence prevention initiatives that meet the strategic goals of both the Coalition and its member organizations
	Link Coalition members, task force efforts, and the community based on expressed needs

Initiative #1: Advocate for System-Level Change

1A. Policy – Promote a public policy position focused on addressing sources of youth violence

- Provide opportunities to educate coalition members and the community on a) the legislative process, including how to connect with local government, and b) the coalition's public policy agenda.
- Connect directly with each coalition task force and with city and state systems leaders (such as City-County Council, state legislators, law enforcement, healthcare, education, and the Office of Public Health and Safety) to share the coalition's public policy positions and identify opportunities for short- and long-term legislative advocacy.
- 3. Monitor City-County Council proposals and bills introduced in the Indiana General Assembly, considering each Task Force and the Coalition's full strategic plan, to identify opportunities for advocacy (such as testifying before a committee).

1B. Crisis Response – Lead the community's messaging around youth violence and progress

- 1. Connect organizations that provide crisis intervention and response to facilitate networking, collective impact, and improved support for families.
- 2. Gather direct accounts of the lived experiences of youth and families impacted by violence. Promote comprehensive and trauma-informed storytelling with coalition members and community stakeholders, including media outlets.
- 3. Gather and share community-level data around both violent injuries/deaths, but also delinquent behavior, social determinant of health needs, and barriers which families experience before, during and after crisis.

1C. Youth Voices – Elevate youth voices in violence prevention

- 1. Identify youth ambassadors who are engaged with member organizations and empower these young people as leaders in their communities provide them with tools, education, and employment opportunities by further connecting them to the coalition's network of organizations and resources.
- 2. Take advantage of existing youth spaces and gatherings (schools, churches, service providing organizations, skating rinks and parks, sports gatherings, etc.) to receive input from youth.
- 3. Identify and share best practices the coalition can use to engage and empower youth voices.

Initiative #2: Champion Direct Support for Youth and Families

- 2A. Trauma Promote trauma-informed care for youth
 - 1. Provide all coalition members, including youth, with clear training and resources (inperson and online) on trauma-informed care, diversity and inclusion, culturally competent care, and racial bias/implicit bias.
 - 2. Organize or endorse member-led trauma-informed education for educators, school administrators, youth employment and skill development program staff, families, and other young workers.
 - 3. Create a youth advisory board to review and edit content for coalition-based and youth-focused social media. Educate youth on existing teen apps, resources, and opportunities around trauma.
 - 4. Identify and address opportunities to provide direct trauma care to youth before they ever have to interact with the juvenile justice system.
- 2B. Youth Employment Ensure youth have access to skill development and employment
 - 1. Identify and address existing barriers preventing youth from gaining employment opportunities.
 - 2. Identify organizations that are actively seeking and employing youth. Provide a list for coalition members and assist in creating connections between coalition members and youth.
 - 3. Take advantage of existing youth spaces and gatherings (schools, churches, service providing organizations, skating rinks and parks, sports gatherings, etc.) to link youth with meaningful training and employment opportunities.
 - 4. Create synergy between youth-hiring agencies in an effort to be the place organizations can go to when they have youth opportunities and need support.
- 2C. Family Care Ensure parents and caregivers have access to the resources they need to meet the physical, social, mental, and emotional needs their families
 - Collect and share direct feedback (with both coalition member organizations and the community itself) from community members/families of ways in which we can effectively meet their continued needs.
 - 2. Create or identify a system (i.e. community calendar, Facebook group) that will effectively connect member organizations together to share events and services, then identify ways to share that information with the community (i.e. mailed newsletters, electronic app).
 - Encourage and empower community members/families to get involved in prevention-focused programs and initiatives by addressing barriers and uncertainties.